



**CITY OF NEW HAVEN**  
**CONSOLIDATED PLAN FOR HOUSING AND COMMUNITY DEVELOPMENT**  
**QUESTIONNAIRE**

**Introduction**

The City is currently **updating its Five-Year Consolidated Plan for Housing and Community Development** for submission to the U.S. Department of Housing and Urban Development (HUD). Preparation of the plan is guided by the regulations and requirements contained in the Code of Federal Regulations 24CFR Part 91. In order to prepare a plan that adequately describes the City's housing and community development needs and sets forth a strategy for the Five-Year period from 2010-2014 the following questionnaire has been developed. Information received from this questionnaire, as well as, information received from the on-going needs assessment process being undertaken by the City will be used to update the City's current plan and describe its housing and community development needs and develop a five-year strategy to address them.

The City currently receives four (4) entitlement grants from HUD, the Community Development Block Grant (CDBG) program; the HOME Investment Partnerships program (HOME); the Housing Opportunities for Persons with AIDS (HOPWA) program; and the Emergency Shelter Grant (ESG) program. The Consolidated Plan serves as a formal application by the City for this entitlement funding. The Consolidated Plan includes three main sections, a Description of Housing and Community Development Needs; a Strategic Plan and an Annual Action Plan. The Consolidated Plan's Needs Description and the Strategy are also used by other funding entities in the preparation of competitive grants. Applicants are often asked for a Certificate or Determination of Consistency with the local Five-Year Consolidated Plan's Description of Needs as part of their competitive grant applications to ensure consistency with the municipality's needs and long-range housing and community development strategy.

**We have also attached a summary listing of the City's housing and community development needs, generated to date from the Consolidated Plan update process, and a listing of the City's broad-based objectives designed to meet these needs.** The lists, located at the end of the questionnaire, are also included for your review and comment.

**Please feel free to answer all of the following questions or just those that pertain to your particular area of expertise and to comment on the listing of needs and objectives.** Your input is important and appreciated. Keep in mind that responding to this questionnaire is not a commitment for funding from HUD nor the City, but rather, a means of assessing the needs and priorities of the City. If you should have any questions or comments regarding this survey or the Consolidated Plan update process, please contact Elizabeth Smith, Office of Management and Budget, 203-946-8390.

**(see other side)**

**CONTACT INFORMATION**

NAME \_\_\_\_\_  
AGENCY OR DEPARTMENT \_\_\_\_\_  
ADDRESS \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
PHONE \_\_\_\_\_ FAX \_\_\_\_\_  
EMAIL \_\_\_\_\_

PLEASE RETURN THE ENCLOSED QUESTIONNAIRE BY **FEBRUARY 23, 2010** TO:

**ATTN: ELIZABETH SMITH  
OFFICE OF MANAGEMENT AND BUDGET  
CITY HALL  
165 CHURCH STREET, SUITE 350  
NEW HAVEN, CT 06510  
Email responses should be sent to: [rgizzi@newhavenct.net](mailto:rgizzi@newhavenct.net)**

Thank you for your responses. We consider your information an important part of this process.

- 1) **What is the main service provided by your organization?**
  
  
  
  
  
  
  
  
  
  
- 2) **What is the most significant need in the community your organization serves?**
  
  
  
  
  
  
  
  
  
  
- 3) **Are there any objectives or funding priorities that are not on the attached list that you believe should be added to the City's list of objectives and priorities?**
  
  
  
  
  
  
  
  
  
  
- 4) **Is there any additional information you would like to include regarding the housing and community development needs of the City and the Consolidated Planning process?**

## Housing Needs

1) Rank the City's current housing needs (use "L" for low priority, "M" for moderate priority and "H" for high priority):

- Increase in housing code enforcement
- More publicly assisted housing units
- More private rental units affordable to lower income households
- More ownership opportunities for low and moderate income persons
- Need to help people become homeowners by providing closing cost and down-payment assistance
- Need to provide homeowner education, financial assistance and post- homeownership education to first-time homebuyers
- Need to provide repairs to substandard housing
- Need to address overcrowded housing
- Need for supportive housing for special needs population
- Need for accessible housing for disabled individuals
- Need for affordable property for new housing construction
- Need for affordable housing that is appropriate for larger families
- Demolition of substandard housing

2) Are there any housing needs that weren't identified above that you feel should be prioritized with these needs, if so please describe briefly and rank:

3) Are the City's current programs that address affordable housing needs adequate?  
Yes \_\_\_\_\_ No \_\_\_\_\_

If you answered no, how could the programs be improved? Please specify.

4) What types of housing programs or projects that are not being provided should the City consider for implementation to meet current housing needs?

(see other side)

**5) Are there certain areas of the City where specific types of housing are needed?**

Yes\_\_\_ No\_\_\_

**If you answered yes, in what neighborhoods and what are the under-served needs?**

**6) Are there particular supportive services or programs needed to ensure the success of households participating in or receiving assistance under the City's federal funded housing programs? Yes\_\_\_\_\_ No\_\_\_\_\_**

**If you answered yes, what are the supportive services or programs needed?**

### Homeless Needs

- 1) Rank the City's current homelessness needs (use "L" for low priority, "M" for moderate priority and "H" for high priority):

- Need for more transitional housing
- Need for more permanent housing
- Need more permanent affordable housing units for persons transitioning from homelessness
- Need for more supportive services to prevent homelessness
- Need for programs to prevent foreclosures and evictions
- Need for more supportive services to move homeless individuals and households to permanent housing
- Need for emergency, transitional, supportive and long-term housing for adolescents
- Provide year-round shelter and extend the overflow shelter to year-round
- Provide additional services to prevent homelessness
- Need to increase outreach to the homeless who exist outside of the shelter system

- 2) Do you believe the City's current homeless programs adequately address the needs of the homeless? Yes  No  If no, how could the programs be improved? Please specify:

- 3) What type of new homeless housing programs should the City consider to meet the unmet needs of the homeless?

- 4) What transitional housing gaps are there for the homeless?

(see other side)

5) What supportive services are needed for the homeless population?

6) What solutions are needed to move people from being homeless to being permanently housed?

**Supportive Housing Needs**

1) **Please prioritize the types of additional supportive housing needed? (use “L” for low priority, “M” for moderate priority and “H” for high priority)**

- Housing for persons with physical disabilities
- Housing for persons with mental disability
- Housing for persons with developmental disabilities
- Housing for the frail elderly
- Housing for persons with HIV/AIDS
- Housing for persons with alcohol or drug addiction
- Housing for residents of public housing

2) **What type of supportive programs are needed to assist the special needs population in the City that are not currently being provided? Please describe.**

3) **Are the current supportive housing programs in the City adequate?**

Yes \_\_\_\_\_ No \_\_\_\_\_

**If you answered no, how could the programs be improved? Please specify.**

(see other side)

**Non-Housing Community Development Needs**

**Public Facilities**

1) Please prioritize the following public/neighborhood facilities in terms of need (use “L” for low priority, “M” for moderate priority and “H” for high priority):

- Handicapped Facilities/Centers
- Neighborhood Facilities/ Centers (serves wide range of clientele)
- Parks/Recreational Facilities
- Parking Facilities
- Health Facilities/Centers
- Child Care Centers
- Youth Centers
- Senior Centers

2) Are there any other types of facilities that were not identified? Yes\_\_\_ No\_\_\_  
If you answered yes, please specify

3) Do you feel the neighborhood or community facilities in the City meet the needs of the public in the neighborhoods they serve? Yes \_\_\_ No\_\_\_  
If you answered no, indicate why? Please specify.

**Public Service Programs**

1) Please prioritize the following public services in terms of need (use “L” for low priority, “M” for moderate priority and “H” for high priority)

- infant and maternal health needs
- early childhood care and education
- needs of the elderly
- needs of the homeless and at-risk populations
- needs of the disabled population
- programs that foster positive image and reinforcement for children and youth
- job training and support
- school-community partnership programs
- homeownership counseling and support
- after-school and evening activities
- supportive services for essential medical care
- behavioral health needs
- home-ownership through education
- post home purchasing counseling

2) Are there any other types of public services that were not identified? Yes\_\_\_  
No\_\_\_  
If you answered yes, please specify.

- 3) Are the public service programs that are currently being provided meeting the needs of the community? Yes\_\_\_\_ No\_\_\_\_

If you answered no, indicate the population that is being under-served and describe the type of services needed.

### Economic Development

- 1) Please prioritize the following types of Economic Development activities that should be encouraged to improve the City and its neighborhoods (use “L” for low priority, “M” for moderate priority and “H” for high priority)

- Attract jobs with livable wages
- Increase tax abatement incentives
- Increase higher education and technical training
- Increase small business development
- Increase façade improvement
- Promote tourism
- Increase accessibility to public transit

- 2) What other types of programs and/or activities are needed to improve the economic situation of low and moderate income households and individuals, if any?

### Infrastructure

- 1) What Infrastructure Improvements are needed to improve livability in the City’s low and moderate income neighborhoods? In what neighborhoods?

(see other side)

## **Listing of Housing and Community Development Needs Obtained through the Community Participation Process to Date**

The following list of needs have been developed as part of the citizen participation and consultation processes undertaken over the past several years and to date as part of this update process. They represent input from citizens, non-profit organizations as well as city administration. The summary listing of needs by category is as follows:

### **Housing and Neighborhood Development**

- Increase home ownership and provide opportunities for education and counseling
- Increase homeownership opportunities for persons and families of all income levels
- Provide attractive homeownership opportunities for middle income residents
- Provide homeowner education, financial education, financial assistance and post-homeownership education opportunities
- Establish neighborhood resource centers to serve resident needs
- Provide affordable housing and programs that create affordable housing development, homeowner readiness training and other enabling activities for the citizens of New Haven
- Provide affordable housing for working individuals/families earning near minimum wage, which are not eligible for housing assistance but cannot afford current market rate rents
- Increase the number of housing units available for subsidized rental
- Create and maintain a listing of programs and available housing units
- Provide financial assistance, financial and homeownership counseling and a range of housing choices for income-eligible families
- Provide post-purchase homeowner counseling including property maintenance, contingency planning, and foreclosure prevention and/or mediation
- Provide tenant training and revise tenant screening criteria for issues such as credit history, police record checks and previous rental history to establish a more stable and reliable tenant base
- Continue ownership subsidies to provide ongoing opportunities for owner-occupied housing

### **Homelessness Needs**

- Expand homeless families and individuals accessibility to the basic necessities of shelter, food, clothing and health insurance.
- Develop and enhance a progressive system of housing from emergency housing beds to permanent housing
- Expand the continuum of services (i.e., employment, healthcare, substance abuse and mental health treatment) available to homeless families and individuals
- Increase supportive transitional housing for families and individuals.
- Create emergency, transitional, supportive and long-term housing for adolescents.
- Increase the number of available housing units with services attached.
- Provide year-round shelter and extend the overflow shelter to year-round.
- Provide additional services to prevent homelessness for increased resources to properly house all in need
- Increase outreach to the homeless who exist outside of the shelter system

- Provide an independent residence with access to support services for homeless minors who have children
- Provide permanent affordable shelters so people can move out of emergency shelters and transitional housing.
- Assign long-term case managers to homeless clients to prevent them from becoming homeless again.
- Provide more permanent affordable housing units for persons transitioning from homelessness and those unable to afford housing in the private market

## **Special Needs Housing**

### *Persons with Disabilities*

- Increase the number of accessible and affordable housing units on or within walking distance to bus lines
- Encourage the modification of or improvements to existing units for first-time homeowners with disabilities
- There is a need to provide affordable, accessible and supportive housing for those with special needs.

### *Elderly*

- Increase the availability of assisted living for low-income seniors.
- Increase the availability of apartments and homes which are accessible for the elderly
- Create an elderly rehabilitation program to improve substandard living conditions of elderly homeowners
- Increase the ability of individuals to age in place by providing ramps, chair lifts and modifications to their homes

### *Other Special Needs*

- Expand sober-living housing options

### *Victims of Domestic Violence*

- Increase access to discreetly located and affordable housing

## **Public Service/Human Service Needs**

### *Strengthening Families*

- Implement welfare reform initiative and develop clear paths toward self-sufficiency
- Establish some form of family support center in each neighborhood
- Coordinate day care with training, education, employment and treatment systems
- Increase quantity and improve quality of child care
- Increase access to education, employment, childcare support, and homemaking skills to prevent homelessness

### *Early Childcare*

- Improve access to affordable childcare (including 2<sup>nd</sup> and 3<sup>rd</sup> shifts) and early childcare/Headstart education.

### Education

- Expand the Community Schools program and provide resources and activities for the whole family
- Pursue various curriculum redesign efforts to align curriculum with requirements of new employment opportunities
- Expand drop-out prevention efforts
- Seek resources to expand pre-school education
- Continue to seek resources to upgrade badly deteriorated physical plant of school system
- Improve training and employment opportunities
- Effectively communicate to City residents programs and services available

### Persons with Disabilities

- Encourage the creation of skill-appropriate jobs and supportive services for elderly parents caring for adult children

### Positive Youth Development

- Provide technical assistance to youth groups, utilize challenge and special projects grants to achieve goals, and work with them to develop a plan
- Enhance and expand neighborhood-based social and recreational opportunities for youth
- Implement a training of trainers program so youth leaders can better impact the community
- Promote job opportunities for youth through employment initiatives and community service
- Work with teens and young adults in their transition from high school into the workforce.
- Provide positive recreational activities for youth and expanded youth programs

### Elderly

- Work with the elderly to develop a comprehensive recreational, educational, and health plan
- Expand opportunities for seniors to participate in community service
- Improve early response and intervention systems for seniors in need of emergency/medical assistance
- Support the elderly population, especially the homebound elderly, through the provision of transportation, health services, and other supportive services.

### Healthcare

- Emphasize preventive health care for all individuals
- Promote provision of community health services
- Expand pre-natal, early childhood and maternal health
- Expand health education and outreach efforts
- Support lead-testing and lead-based paint poisoning prevention, asthma initiatives, drug and alcohol avoidance; and disease prevention program
- Encourage initiatives and programs working to provide affordable healthcare services for all citizens

### Breaking the Hold of Drugs

- Expand treatment capacity to reach goal of "treatment on demand"
- Link treatment system with housing, education, and employment systems
- Expand housing options for people not yet clean and sober

- Expand treatment services for adolescents
- Develop city-wide policy for substance abuse prevention
- Develop a strategy to provide effective treatment to the offender population
- Expand strategies of early intervention and pathways to recovery
- Improve intervention, supportive involvement and services to address substance abuse issues
- Expand access to detoxification and aftercare programs, childcare, education, counseling and employment preparedness

### **Transportation Needs**

- Provide transportation to elderly and disabled individuals.
- Provide transportation to employment opportunities and employment support services (i.e., child care, job training).

### **Neighborhood Revitalization Needs**

- Reduce blight through an aggressive campaign to rehabilitate or demolish vacant structures
- Reduce isolation of public housing residents, enhance supportive services for them, and improve public housing, structures, environment, and management
- Develop clear regional system for producing affordable housing and expanding housing choice
- Implement coordinated code enforcement and neighborhood clean-up program
- Expand and improve neighborhood recreation opportunities and spaces
- Revise neighborhood commercial area zoning to create more viable districts
- Develop standards and criteria for reuse of vacant lots and abandoned housing
- Expand and support community gardening and green space initiatives.
- Expand lead poisoning prevention activities

### **Neighborhood Development/Redevelopment Needs**

- Encourage and support the redevelopment of government-assisted housing in a manner that enhances the urban environment through contextual urban design, appropriate density and integration with the surrounding area.
- Consider the impact of new development on the existing urban fabric, relative to traffic, noise, public convenience, public safety, aesthetics, site design and layout, etc.
- Strengthen neighborhoods by encouraging the construction of single- and two-unit housing in manner consistent with the prevailing neighborhood character.
- Allow new construction of multi-unit developments only in appropriate locations and/or with a companion homeownership plan.
- Encourage the conversion of vacant and / or deteriorated multi-unit structures to appropriate densities for the surrounding area.
- Encourage public and private employers to participate in government homeownership programs.
- Encourage the rehabilitation of the City's existing housing stock to meet current State and local building and housing codes and eliminate lead hazards and to provide safe, healthy and energy efficient housing

- Encourage new construction on buildable lots in a manner consistent with the prevailing character in places where rehabilitation is not feasible
- Reinforce the urban environment through historic preservation, design standards and / or the establishment of new local historic districts.
- Use redevelopment and other tools to address nuisance and deterioration issues.
- Enhance the waterfront residential communities by encouraging compatible development and land uses with minimal adverse impacts on the surrounding area.
- Encourage the revitalization of distressed, privately owned property through enforcement of existing regulations while protecting the rights and needs of non-owner occupants.
- Encourage the stabilization and revitalization of publicly-owned property through a timely disposition process.
- Establish systematic code enforcement sweeps to correspond with neighborhood planning and housing revitalization programs. Seek to protect the City's investment in its neighborhoods by ensuring the stewardship of private property.
- Encourage the de-centralization of government assisted housing across the south central Connecticut region.
- Encourage low- and moderate-income housing developers, including quasi-public entities, to operate on a regional basis and to partner with market-rate development opportunities.
- Encourage the development of low- and moderate-income housing, including government assisted housing that is in harmony with regional plans for transportation improvements.
- Amend the Zoning Ordinance to further restrict the siting of potentially nuisance uses. .

### **Economic Development Needs**

#### **Business Expansion and Retention:**

- Coordinate and expand availability of and access to technical assistance for businesses (for both pre- and post- loan needs)
- Advocate the use of existing State tools to lower business costs
- Advocate for more State assistance to urban companies as business development and retention tools
- Provide environmental remediation of old industrial sites for new industrial development with State & Federal Assistance
- Market existing financing tools to businesses
- Seek new loan resources
- Coordinate and expand training, technical assistance, and financing for start-up businesses
- Increase access to capital for small businesses and community-based businesses

#### **Neighborhood Commercial Development:**

- Foster development and growth of neighborhood business associations
- Market neighborhood districts
- Continue public improvements to neighborhood commercial districts
- Clear, remediate, and prepare sites for business and industry

#### **Marketing:**

- Create regional marketing plan to attract and retain new businesses
- Create promotional plan for City to increase tourism
- Develop new attractions (e.g. festivals)

- Create regional economic development plan
- Create and attract new business to provide economic opportunity and jobs.

#### Workforce Development and Support

- Link major job training entities with community service agencies
- Establish regional job bank for coordination of job development & placement
- Establish "one-stop shopping" system for both employers and job seekers
- Create mechanisms to expand resident employment within businesses assisted with public efforts
- Expand access to and quality of basic skills and pre-employment training programs
- Create model for successful training and employment of welfare to work clients
- Expand School-to-work Transition programs in schools, including paid internships
- Develop pre-apprenticeship programs in construction and other trades
- Establish Youth Career Center
- Expand part-time job opportunities for youth through School-to-work and PIC Programs
- Develop stronger links to support services, particularly child care, transportation and housing

#### Physical/Land Planning Needs

- Elevate site development standards by reducing the amount of on-site impervious surface, increasing landscaped areas, lowering the maximum allowable FAR and reducing allowable signage.
- Establish a systematic policy of compliance with environmental regulations.
- Continue to prepare suitable business locations.
- Promote industrial ecology and the compatibility of industries to share waste streams and minimize adverse environmental impacts.
- Promote green building design by encouraging the development of environmentally sustainable buildings that meet or exceed energy targets; provide for day lighting; minimize transportation movements; and recycle and/or control waste streams.
- Attract basic industries that enhance the City's established business clusters: education, advanced manufacturing and health care.
- Promote neighborhood commercial districts through enhanced target marketing, improved land use and design standards and coordinating efforts.

#### Access and Circulation Needs

- Facilitate connections between transportation and employment centers.
- Encourage "walk to work" and transit-oriented developments as a way to enhance the urban environment and to reduce vehicle miles traveled.
- Encourage pedestrian access and amenities to everyday errands by creating walkable, pedestrian-scale built environments.
- Establish a greenway and trail system
- Encourage transit-oriented development
- Move freight in a sustainable manner with attention paid to neighborhood preservation, environmental protection and traffic congestion.
- Encourage the growth and development of the Port of New Haven
- Establish a truck routing system which curtails truck traffic on local streets and promotes the use of designated arterial connections.

- Work with the Department of Motor Vehicles and local police to better enforce existing truck regulations
- Enhance Connecticut Transit by capturing a greater share of discretionary ridership through improved routing (cross town routing), improved headways (to 10 minutes as density warrants) and improved facilities (shelters, signage, information, etc.).
- Enhance commuter rail through the establishment of new service to Hartford and Springfield.
- Enhance air transportation by implementing limited hub service in a manner that protects nearby residents from undue hardship.
- Establish intra-coastal and cross-sound ferry services at Belle Dock.
- Work with Rideworks and local employers to develop more extensive car pooling and car sharing programs. Recruit a car sharing program to operate in New Haven
- Develop bicycle facilities, including dedicated bike racks, bike lanes and signage. Supporting educational programs are likewise encouraged.
- Encourage high quality design of the transportation system in a manner contextual to the surrounding area.
- In areas of highway system preservation and expansion, aggressively seek noise pollution controls for the protection of residents, recreation facilities, schools and other sensitive locations.
- Seek improvements to the traffic control system and street pattern which will mitigate congestion and minimize idling times.

### **Environmental Needs**

- Pursue broad reductions in particulate and air toxic emissions, from point, area and mobile sources, according to priorities identified by the air toxics inventory.
- Implement a vehicle miles traveled (VMT) reduction strategy which is designed around walk-to-work, bicycle and transit-based initiatives. Promote residential densities and land use patterns which reduce local VMT movements.
- Implement a far-reaching energy program focused on the use of renewable power sources for municipal and community purposes. The program must include a parallel effort of energy conservation and green-building designs – including appropriate green building standards, use of green technologies and careful site planning.
- Seek improvements to upstream wastewater treatment facilities and support statewide regulation of non-point sources of pollution.
- Promote a land use development pattern which protects salt marshes, tidal wetlands, inland wetlands and other riparian assets from inappropriate development.
- Pursue specific value-added improvements to the City's park system in a manner consistent with the Parks Master Plan.
- Protect and enhance coastal parks to curtail shoreline erosion and to provide maximum land area for public enjoyment.
- Enhance the image of all parks to make them accessible, inviting, exciting and well maintained. This can be accomplished through landscape improvements, turf renovations, fence renovations, new signage and furniture.
- Repair deteriorated infrastructure such as bulkheads, restroom buildings, parking lots, roadways, irrigation systems and other support amenities.
- Demonstrate the value of urban spaces through the revitalization of public plazas in and around the central city.
- Seek to expand the park system in under-served neighborhoods by capitalizing on site and resource opportunities when available.

- Continue to support community garden programs, plan short-and long-term locations with defined leases; and provide resources when possible.
- Emphasize the value of urban forestry and tree programs to the City's quality of life through intensive community education and implementation programs.
- Undertake efforts to monitor, maintain and enhance the City's Elm trees. Integrate citywide urban tree improvement programs as part of the City's maintenance and capital planning, through site plan review and other means.
- Preserve open space.
- Pursue amendments to state grant programs, which would allow for acquisition and remediation of Brownfield sites and allow for the use of condemnation in order to facilitate a public-purpose taking.

## OBJECTIVES

The City's broad-based objectives for meeting its housing and community development are listed below. Strategies, programs, projects and activities; and measurable goals and accomplishments for the various objectives follow this section.

**OBJECTIVE:** To preserve and improve the existing housing stock.

**OBJECTIVE:** To improve access to a range of choices of safe, supportive and affordable housing opportunities for all New Haven citizens where they become part of diverse neighborhood environments.

**OBJECTIVE:** To stabilize neighborhoods through the enforcement of property maintenance, code enforcement, and the removal of blight.

**OBJECTIVE:** To improve access to quality homes for low- and moderate- income families.

**OBJECTIVE:** To encourage sustainable green building designs into the construction of new housing stock or the renovation of existing housing stock.

**OBJECTIVE:** To stabilize neighborhoods in response to the decline in the existing housing market and prevent housing foreclosures by offering support services, education and technical assistance to existing homeowners and first time homebuyers.

**OBJECTIVE:** To create a regional approach to housing and housing related services while coordinating and improving interagency collaboration.

**OBJECTIVE:** To partner with local and regional agencies in order to achieve the goals and objectives for sustainability within existing and new developments within the City.

**OBJECTIVE:** To provide a continuum of care system of supportive housing opportunities that provide safe shelter while homeless children, youth, families, and individuals work their way toward self-sufficiency.

**OBJECTIVE:** Develop additional critically needed flexible housing options principally benefiting very low, low and moderate-income persons and families including transitional, supportive and permanent housing.

**OBJECTIVE:** To promote housing along with supportive services and economically sustainable professional/personal and retail services for low- and moderate-income families.

**OBJECTIVE:** To eliminate childhood lead poisoning within the City of New Haven.

**OBJECTIVE:** Increase the number of housing units accessible to persons with disabilities.

**OBJECTIVE:** Provide supportive housing for persons with special needs (e.g. persons with HIV/AIDS, the elderly, persons with disabilities, persons with mental health illnesses and persons with other chronic illnesses).

**OBJECTIVE:** To support healthy aging in place for low-income seniors in new housing developments.

**OBJECTIVE:** To support health-conscious, community-friendly neighborhood revitalization activities in targeted neighborhoods.

**OBJECTIVE:** To empower individuals (including children and youth) and families and strengthen neighborhoods through the provision of public service facilities and policies.

**OBJECTIVE:** To provide equal access to all City residents.

**OBJECTIVE:** To find a balance between historic preservation, anti-blight improvements, revitalization and the provision of affordable housing.

**OBJECTIVE:** To assist in the retention and creation of jobs for low- and moderate-income residents of New Haven.

**OBJECTIVE:** To provide for the expansion of livable wage jobs and economic opportunity as the foundation for neighborhood revitalization.

**OBJECTIVE:** To develop and market New Haven as a center for technology-based industry, health-minded enterprises and child/youth friendly endeavors.

**OBJECTIVE:** To create affordable and accessible childcare facilities for working families.

**OBJECTIVE:** To enhance the technical skill set of local residents through workforce training and career development opportunities and to encourage the creation of jobs that match the skill set of these residents.

**OBJECTIVE:** To support Downtown and cultural development.

**OBJECTIVE:** To promote mixed use opportunities with retail and shopping closer to housing and transit oriented developments.

**OBJECTIVE:** To explore opportunities for traffic calming projects and street grid connectivity within the City, where feasible.

**OBJECTIVE:** To create new bike routes within the City and thus provide opportunities for multimodal transportation for the residents.

**OBJECTIVE:** To create a suitable and health-conscious living environment by encouraging streetscape enhancements, pedestrian links, and building and infrastructure improvements where necessary.

## Housing and Community Development Funding Priorities

As a result of past experience and in response to the identified needs the City has developed a number of funding priorities to guide its housing and community development activities over the next five year Consolidated Plan strategy period. These priorities and the objectives outlined above are and will be used to guide program/project selection and the allocation of funding. They are as follows:

### Housing and Community Development Funding Priorities:

- Preservation and rehabilitation of existing housing stock serving low and moderate income persons and families
- Production of more decent affordable housing through acquisition, rehabilitation, rental subsidies, new construction and home ownership incentives;
- Improved access to homeownership for low- and moderate-income families.
- Development of additional critically needed flexible housing options principally benefiting very low, low and moderate income persons and families including transitional and permanent housing;
- Increasing the number of housing units accessible to persons with disabilities;
- Increase the stock of affordable accessible housing for persons with disabilities;
- Provision of emergency housing and services to homeless individuals and families seeking shelter including children and youth;
- Provision of prevention and maintenance services to families and individuals to reduce the risk of becoming homeless;
- Provision of support services, education and technical assistance to existing homeowners and first time homebuyers to prevent housing foreclosures.
- Provision of supportive housing for persons with special needs (e.g., persons with HIV/AIDS, the elderly, persons with disabilities);
- Develop services that target at-risk populations, particularly substance abusers, during the transition from homelessness or institutional settings to permanent housing;
- Create additional supportive services to prevent and reduce homelessness within the community, providing transportation when required, and offering flexible hours.
- Creation of a regional approach to housing and housing related services while coordinating and improving interagency collaboration.
- Provision of a continuum of housing and related support services to expand housing opportunities for special needs and low and moderate income individuals and families.
- Retention and creation of additional living wage jobs with benefits for low and moderate income residents of New Haven;
- Expansion of living wage jobs and economic opportunity as the foundation for neighborhood revitalization; including micro-enterprise development (businesses employing five or fewer individuals);
- Creation of affordable and accessible child care facilities for working families
- Enhancement of the technical skills residents through workforce training and career development opportunities and creation of jobs that match the skill set of trained residents.
- Promotion of mixed-use opportunities, combining retail, services and shopping closer to housing and transit oriented developments.
- Creation of suitable, health-conscious living environments by incorporating streetscape enhancements, traffic/connectivity improvements, pedestrian links, and building and

infrastructure improvements where necessary.

- Acquisition, Relocation, Demolition and Disposition activities in support of eligible activities that support the City's priorities;
- Elimination and remedy of adverse conditions caused by vacant or abandoned buildings in blighted or dilapidated condition;
- Stabilization of neighborhoods through the enforcement of property maintenance, code enforcement and the removal of blight;
- Improvements to or development of public facilities which further the City's overall Consolidated Plan and development efforts in regard to the City's low and moderate income children, the elderly, persons with disabilities and those with special health care needs;
- Provision of Public Services that promote and enhance opportunities for self-sufficiency among low and moderate income families or which provide for an unaddressed fundamental need of the low and moderate income family or individual; and
- Planning in support of the City's overall Consolidated Plan and development efforts.